



STATE OF WASHINGTON
OFFICE OF FINANCIAL MANAGEMENT

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March 6, 2006

TO: Marcia Meyers, Associate Professor of Social Work and Public Affairs
Marieka Klawitter, Associate Professor of Public Affairs
Taryn Lindhorst, Assistant Professor of Social Work
Shannon Harper, graduate student, Department of Sociology

FROM: Carole Holland, Ed.D., Senior WorkFirst Coordinator *Carole J. Holland*

RE: Response to your review of policies and procedures for implementation of WorkFirst sanction policies

The WorkFirst SubCabinet has received the first deliverable under your contract with Washington State to review the WorkFirst program. For this phase of the contract, you were asked to review the WorkFirst sanction policies and procedures and the feasibility of our implementation plan. Thank you for completing this work in such a short time.

We have reviewed your report and recommendations. As you can see in the attached document, we do concur with nearly all of your recommendations. We have begun to make the changes you recommended in our proposed policies and practices. Your review will also assist us in shaping our future data collection and evaluation activities.

If you have any questions regarding our response, please contact me at (360) 902-0580. On behalf of the SubCabinet, I would like to thank you for your work. I look forward to seeing the results of the next phase of your review.

Enclosure

cc: WorkFirst SubCabinet
WorkFirst Sub 2
Deb Came, Research Lead